

# MIAMI BEACH

City of Miami Beach, 1700 Convention Center Drive, Miami Beach, Florida 33139, [www.miamibeachfl.gov](http://www.miamibeachfl.gov)

OFFICE OF THE CITY MANAGER

LTC # **052-2016**

LETTER TO COMMISSION

TO: Mayor Philip Levine and Members of the City Commission

FROM: Jimmy L. Morales, City Manager

DATE: February 2, 2016

SUBJECT: **Miami Beach Convention Center Construction Project Update**

The purpose of this LTC is to update the Mayor and City Commission on the Miami Beach Convention Center renovation and expansion project. Project dashboard and progress photos are attached as Exhibit A. Key project milestones during the month of January 2016 are as follows:

## **BIDDING**

Clark awarded an additional \$61 million in trade contracts in January; bringing the total under contract \$361 million out of the budgeted \$430 million. New awards related to drywall, ceilings, plaster, spray fireproofing, masonry, folding panels, and folding doors. Total trade contracts to date are on budget and the \$29.7 million construction manager's contingency has not yet been utilized.

## **GMP DRAW**

Construction commenced in November, 2015. A total amount of \$25,893,796, or 5%, of the total GMP amount of \$515,458,058 has been invoiced to January 31, 2016.

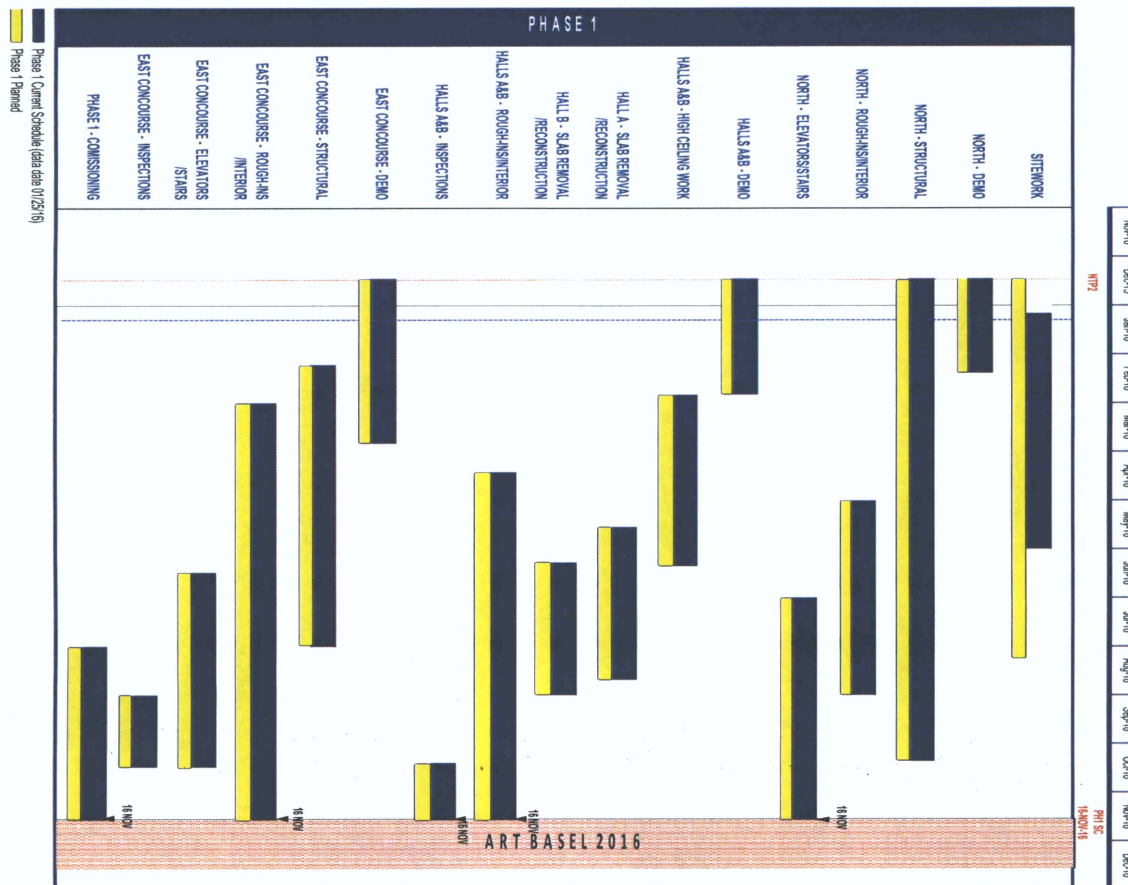
## **DESIGN STATUS**

Construction documentation continues to progress toward its mid-February targeted completion. The Building Department and Fire Department have reviewed and commented on the plans, and Fentress Architects is incorporating their comments into the construction documents. Based upon the large population that these buildings contain, Fentress and the City have collaborated with the Building and Fire Department to provide enhanced life safety measures. These design enhancements were not anticipated at the time of the GMP (guaranteed maximum price) Amendment and a portion of the Owner's Contingency may be required to implement these improvements. The cost will be quantified after the design is complete and the construction team has time to assess the impact of the changes.

## **SCHEDULE**

The schedule for 2016 is continually evolving with added input from the trade contractors as they come on board. Challenges with creating a safe environment for event patrons, while construction is underway, has slowed progress during the first 45 days of construction. Clark is working on a recovery plan to make up the lost productivity driven by life safety issues. In addition, Clark has indicated that their original plan of keeping the eastside kitchen in operation while the eastside is being renovated is not viable. The team is working on a solution for temporary kitchen space until the east side renovation is completed prior to Art Basel this year.

The following schedule summarizes the key milestones being tracked for Phase I which ends in December 2016:



## CONSTRUCTION

Key construction activities include:

- The demolition of the youth center has been completed, and the demolition of the north loading dock is near completion.
- The Fire Command Center has been relocated to enable the west side to safely service the events occurring on the west side
- Work continues to separate the east side and west side life safety systems.
- East side interior demolition is progressing.
- Auger cast piling installation continues in the loading dock area.
- Owner and construction manager trailers are on-site.

## OWNER COSTS

A total of \$24,763,277, or 35%, of the owner cost budget has been expended to date.

## **LOCAL HIRE**

Clark Construction is committed to maximizing workforce opportunities for City of Miami Beach and Miami-Dade County residents. Attached as Exhibit B are two documents that relate to the local hiring efforts of Clark and its subcontractors thus far. The Utilization Report comes out of LCP Tracker and shows a summary of all employees on the project thus far, sorted by zip code. This shows that Clark is currently over 50% local hire (Miami Beach and Miami-Dade County) by individual and over 42% by man-hours.

If there are any questions, please do not hesitate to contact myself or Maria Hernandez at Extension 2584.

### **Attachments:**

Exhibit A – Project Dashboard and Site Photos

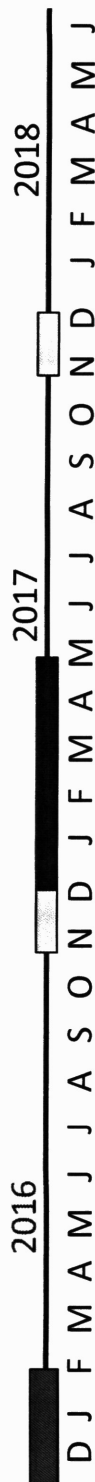
Exhibit B – Clark Construction Local Hiring Plan

JLM / MH

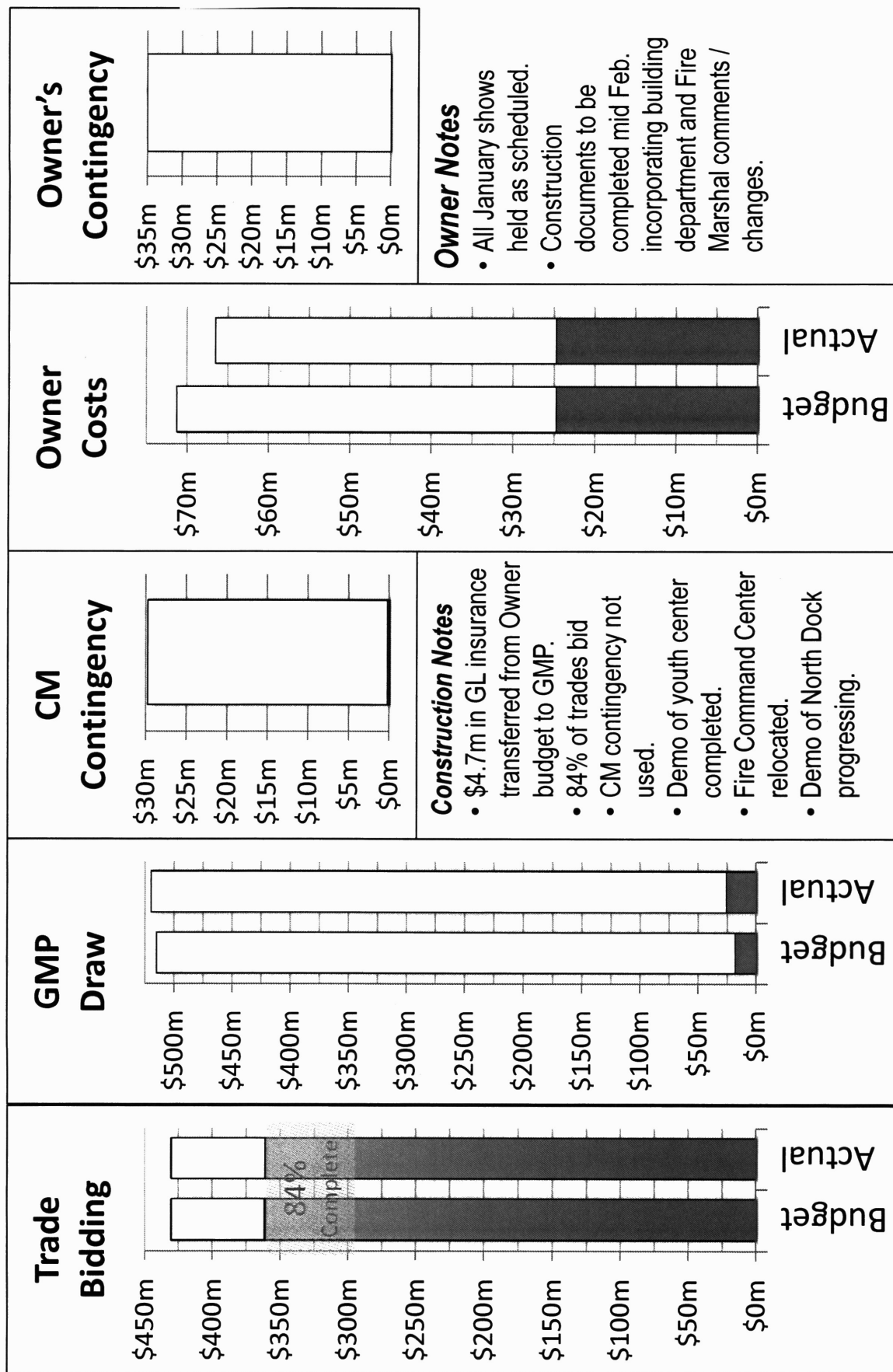
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**January 31, 2016**

# Project Dashboard



# EXHIBIT A





# Convention Center Renovation & Expansion Project Dashboard

January 2016



# EXHIBIT B



## Miami Beach Convention Center Renovation and Expansion Project LOCAL HIRING PLAN

2/1/16

### LOCAL WORKFORCE PLAN

The Clark team and subcontractors are committed to maximizing workforce opportunities for City of Miami Beach and Miami-Dade County residents. Through our Local Workforce Plan outlined below, our team will establish and implement a goal-oriented program to serve all sectors of the community. It is vital to the success of both this project and the local workforce that meaningful job opportunities for local residents are created and help them develop careers which will continue to contribute to the local Miami Beach and Miami-Dade communities.

Our company has a significant and successful history of reaching out to local residents and workforce development programs in the communities where we build. In partnership with our subcontractors we will continue to build on that history for the Miami Beach Convention Center Renovation and Expansion project.

### ➤ REFERRAL NETWORK

Local hiring success will begin by encouraging a referral network between the assistance agencies listed below and our subcontractors. This network will reinforce the significant benefits of hiring local workforce as well as maintain local hiring efforts within the Miami Beach area. By referring both applicants and our subcontractors to utilize the existing and trusted local resources, the pool of potential candidates is thereby increased.

- |  |   |
|--|---|
| ➤ South Florida Workforce Investment Board | ➤ Associated Builders & Contractors (ABC) |
| ➤ Career Source South Florida              | ➤ Associated General Contractors (AGC)    |
| ➤ Miami Beach Chamber of Commerce          | ➤ Local Union & Apprenticeship Programs   |
| ➤ SER Jobs for Progress, Inc.              | ➤ Helmets to Hardhats                     |
| ➤ City of Miami Beach                      | ➤ Transitions, Inc.                       |
| ➤ City of Miami                            |   |

### ➤ 48-HOUR ADVANCE NOTICE

Clark and its subcontractors are committed to provide 48-hour advance notification of open employment opportunities via the project website and any associated City project specific website (should the City be agreeable). This advanced posting will allow for early notification of employment opportunities through the existing referral network and any potential employees signed up through their respective employment notification systems.

### ➤ JOB FAIR

Clark will facilitate a Subcontractor Community Job Fair focused on matching qualified local candidates with open and available subcontractor job opportunities. Project employers will be provided a table and exhibit space to highlight the various employment opportunities that may be available with their respective company. Private on-site interview space will also be made available. It is anticipated that this event take place in the convention center within the next 30-45 days. Subcontractors have already been contacted and briefed about participating in the event and are looking forward to showcasing employment opportunities with their companies.

### ➤ JOB OPPORTUNITY BOARD

Clark will provide an on-site Job Opportunity Board. The job opportunity board will provide a visible reminder to the local community that job opportunities exist with our subcontractors. The board will highlight open positions, employment process, contact information for subcontractor hiring personnel and helpful referral network contact information.



**CLARK - #113451 - MIAMI BEACH CONVENTION CTR  
LOCAL WORKER UTILIZATION REPORT BY PROJECT**

Project: #113451 - Miami Beach Convention Center  
Project Code: 2015-29023  
Contractor(s): Multiple Contractors  
Craft(s): Multiple Crafts

From Date: 11/1/2015  
To Date: 2/1/2016  
Report Date: 2/1/2016

Area	Total Number of Workers	% of Total Workers	Total Hours Worked	% of Total Hours Worked	Wages w/ Benefits	Wages w/o Benefits	Number of Apprentices	Number of Journeymen	Number of Foreman	Number of Owner Operators	Number of Super
<b>Zip Lists</b>											
Miami Beach	1	0.30 %	43.50	0.13 %	\$870.00	\$870.00	0	1	0	0	0
Miami Dade County	164	50.00 %	13,878.00	42.40 %	\$274,087.14	\$264,492.27	1	163	0	0	0
Employees Not in Specified Zip Lists	163	49.70 %	18,809.29	57.47 %	\$479,363.29	\$450,204.78	1	162	0	0	0
<b>Demographic Profile</b>											
African American	50	15.24 %	6,238.50	19.06 %	\$81,351.92	\$80,742.69	1	49	0	0	0
Asian	1	0.30 %	28.00	0.09 %	\$843.08	\$843.08	0	1	0	0	0
Hispanic	160	48.78 %	10,328.00	31.55 %	\$225,212.58	\$217,824.51	0	160	0	0	0
Caucasian	33	10.06 %	3,334.00	10.19 %	\$101,396.91	\$85,204.87	1	32	0	0	0
Other	84	25.61 %	12,802.29	39.11 %	\$345,515.94	\$330,951.90	0	84	0	0	0
Male	302	92.07 %	30,643.79	93.62 %	\$711,971.79	\$673,218.41	2	300	0	0	0
Female	26	7.93 %	2,087.00	6.38 %	\$42,348.64	\$42,348.64	0	26	0	0	0
<b>Total Employees</b>	<b>328</b>		<b>32,730.79</b>		<b>\$754,320.43</b>	<b>\$715,567.05</b>	<b>2</b>	<b>326</b>	<b>0</b>	<b>0</b>	<b>0</b>